**AHMEDABAD**

**SCORE** 4.4/10  
**RANK** 7/23  

▲ 1.1 increase from 2016

**TOP INDIAN CITY**  
Pune | Score: 5.1

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**KEY REFORMS**

1. **Implement an effective system to monitor, report and penalise**: Spatial Development Plan (SDP) violations (UPD)

2. **Sharply focus on improving collection efficiencies, explore technology and outsourcing solutions** to enable the same (UCR)

3. **Create a medium-term workforce plan and an annual workforce plan**, aligned to medium-term fiscal plan and annual budgets (UCR)

4. **Adopt open data standards, usher in radical transparency in finances and operations**, systematically provide actionable data at a neighborhood level (TAP)

5. **State Governments**  
   - Overhaul planning acts, mandate creation of three levels of SDPs with defined objectives and metrics and covering the planning Preparation, Implementation & Enforcement (PIE) (UPD)
   - Enact Fiscal Responsibility and Budget Management (FRBM) Act legislation, mandate audit of annual accounts by CAs by 31 July each year (UCR)
   - Overhaul cadre and recruitment rules to bring them up to modern, contemporary standards of HR management
   - Overhaul municipal corporation acts to empower the mayor and ensure critical functions are meaningfully devolved, and mayors and councils have full powers over staffing and finances (ELPR)
   - Enact community participation law and public disclosure law. Notify rules and implement them in spirit (TAP)

6. **Government of India**  
   - Lead the effort on a metropolitan governance paradigm, evolve consensus with state governments (ELPR)

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**KEY FINDINGS**

- Improvement in per-capita capital expenditure, on average in the last three years
- Audited annual financial statements made available online. Only 12/23 cities have made it available online
- Improved performance on AMRUT reforms such as appointment of internal auditor, credit rating and publishing of e-newsletter
- Action taken report on state finance commission recommendations made available online. Only 10/23 cities have made it available online

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**CITY FACTOIDS**

**Own revenue proportion to total expenditure % and capex per capita – Ahmedabad v/s Mumbai**

- In practice, the municipal body in Ahmedabad handles only **10 functions** as opposed to the 18 listed in the 74th Constitution Amendment Act (CAA).
- The mayor of Ahmedabad is **indirectly elected** by its citizens and has a **2.5 year term**.
- Voter turnout in last municipal elections is **46.20%** compared to **66.60%** in state elections.

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*UPD: Urban Planning & Design, UCR: Urban Capacities & Resources, ELPR: Empowered & Legitimate Political Representation and TAP: Transparency, Accountability & Participation are the four components of the ‘City-Systems’ framework used for ASICS evaluation

**Mumbai has been chosen as the benchmark city since it has the highest capex per capita**