

LUCKNOW

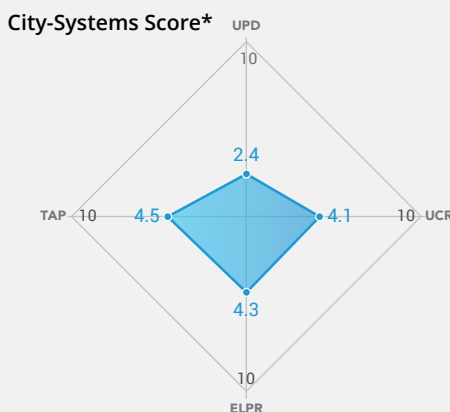


JANAAGRAHA CENTRE FOR CITIZENSHIP & DEMOCRACY

SCORE **3.8/10** RANK **13/23**

▲ 0.5 increase from 2016

TOP INDIAN CITY
Pune | Score: 5.1

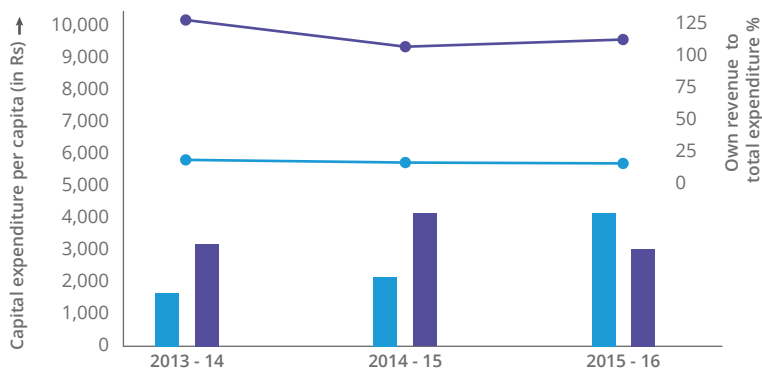


KEY FINDINGS

- Improvement in per-capita capital expenditure, on average in the last three years
- Audited annual financial statements made available online. Only 12/23 cities have made it available online
- Undertaken AMRUT reforms on appointment of internal auditor, credit rating and publishing e-newsletters
- Internal audit report made available online. Only 6/23 cities have made it available online

CITY FACTOIDS

Own revenue proportion to total expenditure % and capex per capita - Lucknow v/s Mumbai **



In practice, the municipal body in Lucknow handles only **7 functions** as opposed to the 18 listed in the 74th Constitution Amendment Act (CAA).

The mayor of Lucknow is **directly elected** by its citizens and has a **5 year term**.

Voter turnout in last municipal elections is **47.00%** compared to **56.60%** in state elections.

KEY REFORMS

City Council

- 1 Implement an effective system to **monitor, report and penalise** Spatial Development Plan (SDP) violations (*UPD*)
- 2 Sharply focus on **improving collection efficiencies, explore technology and outsourcing solutions** to enable the same (*UCR*)
- 3 Create a **medium-term workforce plan** and an **annual workforce plan**, aligned to medium-term fiscal plan and annual budgets (*UCR*)
- 4 Adopt **open data standards, usher in radical transparency in finances and operations**; systematically provide actionable data at a neighborhood level (*TAP*)

State Governments

- 1 Overhaul planning acts, mandate **creation of three levels of SDPs with defined objectives and metrics** and covering the **planning Preparation, Implementation & Enforcement (PIE)** (*UPD*)
- 2 Enact **Fiscal Responsibility and Budget Management (FRBM) Act** legislation, mandate **audit of annual accounts by CAs** by 31 July each year (*UCR*)
- 3 Overhaul **cadre and recruitment rules** to bring them up to modern, contemporary standards of HR management
- 4 Overhaul municipal corporation acts to empower the **empower the mayor and ensure critical functions are meaningfully devolved, and mayors and councils have full powers over staffing and finances** (*ELPR*)

Government of India

- 1 Lead the effort on a **metropolitan governance paradigm**, evolve consensus with state governments (*ELPR*)

*UPD: Urban Planning & Design, UCR: Urban Capacities & Resources, ELPR: Empowered & Legitimate Political Representation and TAP: Transparency, Accountability & Participation are the four components of the 'City-Systems' framework used for ASICS evaluation

**Mumbai has been chosen as the benchmark city since it has the highest capex per capita