Annual Survey of India’s City-Systems (ASICS) 2017

LUDHIANA

SCORE  RANK
3.5/10  16/23

▲ 0.5 increase from 2016

TOP INDIAN CITY
Pune | Score: 5.1

KEY REFORMS

1. Implement an effective system to monitor, report and penalise Spatial Development Plan (SDP) violations (UPD)
2. Sharply focus on improving collection efficiencies, explore technology and outsourcing solutions to enable the same (UCR)
3. Create a medium-term workforce plan and an annual workforce plan, aligned to medium-term fiscal plan and annual budgets (UCR)
4. Adopt open data standards, usher in radical transparency in finances and operations, systematically provide actionable data at a neighborhood level (TAP)

State Governments
1. Overhaul planning acts, mandate creation of three levels of SDPs with defined objectives and metrics and covering the planning Preparation, Implementation & Enforcement (PIE) (UPD)
2. Enact Fiscal Responsibility and Budget Management (FRBM) Act legislation, mandate audit of annual accounts by CAs by 31 July each year (UCR)
3. Overhaul cadre and recruitment rules to bring them up to modern, contemporary standards of HR management (ELPR)
4. Overhaul municipal corporation acts to empower the mayor and ensure critical functions are meaningfully devolved, and mayors and councils have full powers over staffing and finances (ELPR)
5. Enact community participation law and public disclosure law. Notify rules and implement them in spirit (TAP)

Government of India
1. Lead the effort on a metropolitan governance paradigm, evolve consensus with state governments (ELPR)

KEY FINDINGS

- Entertainment tax devolved to Municipal Corporation.
- Improvement in per-capita capital expenditure, on average in the last three years
- Internal audit report made available online. Only 6/23 cities have made it available online
- Undertaken AMRUT reforms on credit rating, providing internship opportunities and publishing e-newsletters

CITY FACTOIDS

- In practice, the municipal body in Ludhiana handles only 8 functions as opposed to the 18 listed in the 74th Constitution Amendment Act (CAA).
- The mayor of Ludhiana is indirectly elected by its citizens and has a 5 year term
- Voter turnout in last municipal elections is 63.30% compared to 70.50% in state elections.

*UPD: Urban Planning & Design, UCR: Urban Capacities & Resources, ELPR: Empowered & Legitimate Political Representation and TAP: Transparency, Accountability & Participation are the four components of the ‘City-Systems’ framework used for ASICS evaluation

**Mumbai has been chosen as the benchmark city since it has the highest capex per capita