CHANDIGARH

**City Factoids**

- Lack of city sanitation plan and land titling law
- Decline in own revenue generation, on average in the last three years
- Not undertaken AMRUT reforms on providing internship opportunities, credit rating and publishing e-newsletters and demand collection book
- Lack of autonomy for Chandigarh Municipal Corporation in budget approval process

**City Council**

1. Implement an effective system to monitor, report and penalise Spatial Development Plan (SDP) violations (UPD)

2. Sharply focus on improving collection efficiencies, explore technology and outsourcing solutions to enable the same (UCR)

3. Create a medium-term workforce plan and an annual workforce plan, aligned to medium-term fiscal plan and annual budgets (UCR)

4. Adopt open data standards, usher in radical transparency in finances and operations, systematically provide actionable data at a neighborhood level (TAP)

**State Governments**

1. Overhaul planning acts, mandate creation of three levels of SDPs with defined objectives and metrics and covering the planning Preparation, Implementation & Enforcement (PIe) (UPD)

2. Enact Fiscal Responsibility and Budget Management (FRBM) Act legislation, mandate audit of annual accounts by CAs by 31 July each year (UCR)

3. Overhaul cadre and recruitment rules to bring them up to modern, contemporary standards of HR management (ELPR)

4. Overhaul municipal corporation acts to empower the mayor and ensure critical functions are meaningfully devolved, and mayors and councils have full powers over staffing and finances (ELPR)

5. Enact community participation law and public disclosure law. Notify rules and implement them in spirit (TAP)

**Government of India**

1. Lead the effort on a metropolitan governance paradigm, evolve consensus with state governments (ELPR)

**Key Reforms**

- **UPD**: Urban Planning & Design
- **UCR**: Urban Capacities & Resources
- **ELPR**: Empowered & Legitimate Political Representation
- **TAP**: Transparency, Accountability & Participation

**Own revenue proportion to total expenditure % and capex per capita – Chandigarh v/s Mumbai**

*UPD: Urban Planning & Design, UCR: Urban Capacities & Resources, ELPR: Empowered & Legitimate Political Representation and TAP: Transparency, Accountability & Participation are the four components of the ‘City-Systems’ framework used for ASICS evaluation

**Mumbai has been chosen as the benchmark city since it has the highest capex per capita**