



Janaagraha Centre for Citizenship and Democracy **VOTER LIST MANAGEMENT**

THE STATE OF BOOTH LEVEL OFFICERS (BLOs) IN BANGALORE;

A LOOK AT WHAT'S GOING RIGHT & WHAT'S NOT Executive Summary

November 2016

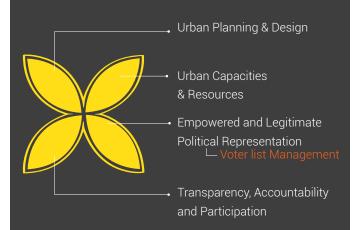


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CITY SYSTEMS FRAMEWORK

With an objective of improving quality of life in India's urban centres, Janaagraha believes in addressing the root-cause of existing issues instead of the symptoms through its city-systems framework. This framework consist of four interrelated dimensions critical to the running of worldclass cities.



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Janaagraha's Work On Voter List Management

Founded in 2001 as a platform for citizen participation in urban India, the Janaagraha Centre for Citizenship and Democracy today works with citizens on catalysing active citizenship and with governments to institute reforms to urban governance. Its mission is to transform quality of life in India's cities and towns.

Janaagraha has been involved in efforts to rid urban voter lists of their errors for over a decade. In this time we have led successful grassroots programs to encourage registration on the voter list, such as 'Jaago Re!' in partnership with Tata Tea. We have also worked closely with the Election Commission of India (ECI), through a formal Memorandum of Understanding (MoU) with the Chief Electoral Officer (CEO), Karnataka which resulted in the creation of a voter-list maintenance process manual, called Proper URban Electoral Lists (PURE), to be implemented across all assembly constituencies in Bangalore. Janaagraha has also undertaken a series of research studies designed to quantify errors on voter lists and examine the causes for such errors across urban centres in India.

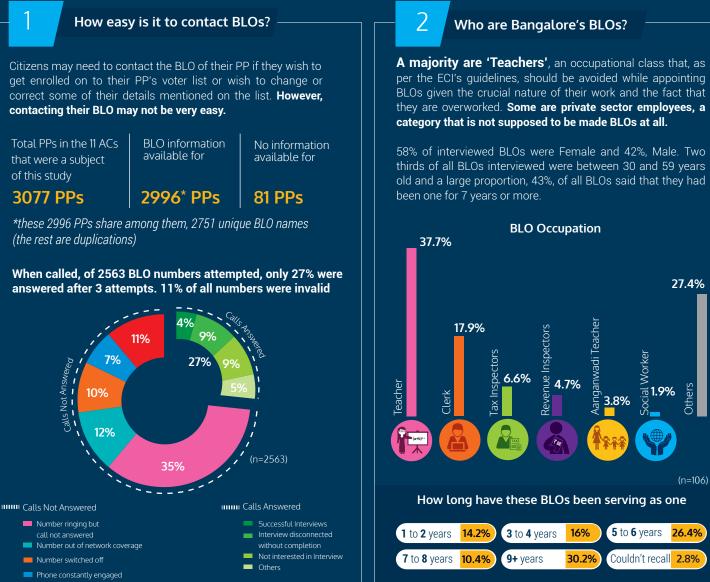
Executive Summary : Bangalore's Booth Level Officers

India's voter lists are riddled with errors. There is evidence to believe that voter list errors are more profound in urban India, primarily due to rapid urbanization and a resultant increase in citizen mobility. And while there is evidence of the issues that exist on urban voter lists, more remains to be understood about the layers within VLM in India that lead to such issues. One such layer, is of functionaries known as Booth Level Officers or BLOs. BLOs are one of the most crucial layers in the entire Voter List Management machinery in India. They are the ECI's foot-soldiers, in charge of all on-ground verification of voter claims and requests of the Polling Part (PP) they are allotted. In addition to this, the functions they perform for the maintenance of voter lists also makes them one of the largest sources of data on the electorate.

- BLOs are govt., semi-govt. or retired govt. personnel ideally in charge of 1 PP each and are supposed to be resident in the PP they are in charge of.
- The ECI is required to provide BLOs with adequate training and materials that helps them perform their duties efficiently.
- BLOs are required to conduct exercises such as door to door visits in order to keep the voter list of their PP clean and accurate.



This study, on BLOs in Bangalore intended to understand better this layer of VLM and explore how issues within BLO functioning may be contributing to the errors seen on urban voter lists. Conducted in three phases involving both qualitative and quantitative interviews, the key findings of this study are outlined below.



Invalid number

To help BLOs perform their duties efficiently and accurately, ECI guidelines state that they be provided with a 'BLO Kit' and be trained adequately. Lack of adequate materials and low frequency of trainings, found in the study, can adversely affect a BLO's ability to perform their duties.

Frequency of Receipt of Materials in the BLO kit

48.1%

A BLO Register

A Bag with the ECI's logo on it

4

An appointment letter

A BLO Identity Card

BLO Handbook

Blank forms to

3

A large proportion of BLOs reported that they had never received some of these materials. 18% of BLOs reported that they had never received a BLO ID card, 25% an appointment letter, 48% a BLO register and 49% a BLO handbook.



BLO Training:

National Electoral Roll Purification 2016 (NERP)

While a large majority of BLOs reported being satisfied with



How do Bangalore's BLOs go about doing their job?

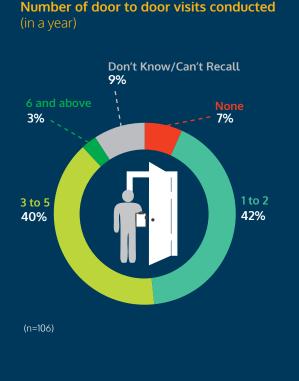
9.5%

11.3%

24.5%

BLOs do not perform their duties as mentioned in ECI guidelines; this feeds into inaccuracies in voter lists.

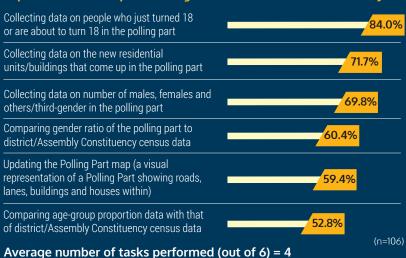
7% of all BLOs interviewed (n=106) said that they conducted no door to door visits, during which they are required to perform critical functions to ensure lists remain clean. On average, BLOs perform only 4 out of the 6 crucial functions they are required to perform in a year; none perform all 6.



Total no of days on which BLOs conduct door to door visits each year

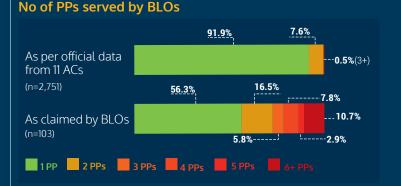


Prportion of BLOs performing each critical function annually



The long duration of time it takes BLOs to get to their PP, not having ID cards or proper house numbering in their PPs adversely affects BLO performance.

The number of PPs a BLO is in charge of and the time it takes them to reach their allotted PPs has a direct bearing on the quality of a BLO's work. 27% of BLOs interviewed claimed to be in charge of 3 or more PPs while official data showed that less than 0.5% were in charge of 3 or more PPs. 16% of BLOs reported that it takes them more than 45 minutes to reach their PP.

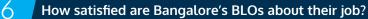


The time it takes to reach their allotted PPs



Not having a BLO identity card, poor on-ground address infrastructure and a lack of citizen cooperation were cited by BLOs as the three most important issues that affect their work adversely.

Most important issues in executing work on-ground	Proportion of BLOs
A lack of a valid BLO Identity Card (ID)	20.8%
A lack of proper house numbering in the polling part	20.8%
A lack of cooperation from the people/citizens in the polling part	13.2%
The time it takes to reach the Polling Part area	5.7%
Your concerns on safety and security while in the polling part	5.7%
A lack of motivation and support from seniors/superiors	5.7%
Frequent changing of the polling parts allotted to you	2.8%
A lack of proper road/lane signage in the polling part	2.8%
A lack of supervision from seniors	2.8%
Concentration of work in just a few months i.e. uneven spread of work over a year	1.9%
A lack of blank forms to be handed to the citizens	1.9%
A lack of a proper Poling Part (PP) map or 'Nazari Naksha'	0.9%



BLOs are often not given recognition, paid their honorarium or paid in full; this affects their satisfaction levels and in turn, how well they do their job.

78% of BLOs stated that they were either satisfied or extremely satisfied. 18% said that they were neither satisfied nor dissatisfied and 4%, that they were dissatisfied or extremely dissatisfied.

16% of BLOs felt they are not adequately recognized by their superiors for the hard work they put in.

Honorariums

5

Only 63% of BLOs reported receiving an honorarium every year as ordered by ECI. Of the 37% who did not:

Frequency of receipt of honorarium for BLOs who reported receiving it less than once a year:

Less than once in 4 years	10.7%
Once in 4 years to less than once in 3	14.3%
Once in 3 years to less than once in 2	28.6%
Once in 2 years to less than once a year	46.4%

(n=2

Amount Received Last

49% of BLOs reported receiving less than INR 4000 the last time they were given their honorarium

106)



Addressing issues systemically

There are three principal systems underlying the VLM machinery in India. Together, these three help a citizen take their journey to the voting booth:

	Registration Processes (and data standards)	The BLO layer of functioning is core to the first two systems and any issues in it is bound to adversely affect the overall efficiency and accuracy of the VLM machinery.
Voter List Management	Voter Awareness	The questions shown in the executive summary help highlight that issues exist at each stage, right from BLO appointment and PP allocation explored in question one to the payment of BLO honorariums, explored in the last question. These issues fall across both 1) Registration Processes (and data standards) and 2) Voter Awareness:
	Polling Booth Management	
VLM System	Key Issue(s) in BLO functioning Identified that affects the VLM System	
Registration Processes (& data standards)	 Recruitment/Appointment of adequate numbers of BLOs is not being done and as a result multiple PPs are being allocated to one BLO (or there is no allocation), in violation of the ECI's guidelines Despite the ECI's guidelines suggesting 'Teachers' be left out as much as possible from being appointed as BLOs, a majority in Bangalore are teachers Materials required by BLOs to perform their duties, such as IDs and BLO registers are not being adequately provided to them BLOs do not perform all crucial functions required of them to maintain clean voter lists, especially 'Health Analysis' and updating Polling Part (PP) Maps BLOs have to bear the brunt of the anger of citizens arising out of back-end data entry errors, on which they have limited or no control BLO Honorariums are either not paid, not paid on time or not paid in full Issues around the recognition of their work and honorarium appears to affect their motivation levels negatively 	
Registration Processes (& data standards)	 8. The frequency with which BLOs are being trained is quite low 9. BLOs spend a large amount of time outside their regular work hours to maintain voter lists. This affects not just their role as a BLO, but also potentially their full time jobs 10. Several BLOs are allocated PPs far away from both their residence and office making access, and therefore 	
Plus Voter Awareness	performing their duties, difficult 11. A lack of a BLO ID card, cooperation from citizens and house numbering affects adversely their work most.	

These issues plaguing BLOs and therefore VLM in Bangalore, need to be addressed in order to make the existing system perform to its potential. Towards both these ends, technology offers solutions. Creating smart technology enabled workflows for BLOs involving hand held devices for servicing voter requests, GIS mapping of PP boundaries, improved MIS systems for performance management etc. can help improve the BLO system greatly. Additionally, technology driven reforms such as Automatic Voter Registration (AVR) and Database Linkages that can help identify voter movement can also help the system in reducing BLO workload by targeting their intervention better.



This study was conducted in three phases:

- 1) Desktop Research Phase : Analysing BLO information available on the CEO, Karnataka's website from 11 ACs in the city
- 2) Qualitative Interview Phase : 10 Qualitative Depth Interviews from BLOs across 7 ACs in the city
- 3) Quantitative Telephonic Interview Phase : 106 Computer Aided Telephonic Interviews with BLOs across 10 ACs in the city

Each phase was designed to feed into the next one. Data from desktop research phase was used to sample BLOs to interview in the qualitative stage and themes that emerged from these interviews fed into the creation of a telephonic survey instrument.

For the main report on this study, visit www.janaagraha.org/publications/ or contact Research & Insights at any of the mail IDs mentioned on the first page.



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